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ASSOCIATION OF BAY AREA GOVERNMENTS

Celebrating 40 Years of Service

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BUDGET & WORK PROGRAM

FISCAL YEAR

2001-2002

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To Be Appointed
Regional Water Quality Control Board

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From the Executive Director

January 2, 2001

Ladies and Gentlemen:

After a protracted national election, we finally have a new President and finally, the true beginning of the new millenium. More significantly for ABAG, however, this year ushers in the celebration of our 40th anniversary and the beginning of a fifth decade of planning and services for the region. ABAG was founded in early 1961 by a small group of locally elected officials concerned with maintaining local control. Then as now, this continues to be the foundation for many of our activities.

ABAG has evolved over the years. In 1961, ABAG was not providing general liability insurance for about one third of the region's cities, nor was it buying gas and electricity for its members as we do today for more than 60 agencies. In this year's budget and work program, we highlight some of our past accomplishments. As the region's needs have changed, ABAG has attempted to respond to these emerging challenges. Last year I listed a series of regional issues ABAG was concerned with and actively working on; they included: growth and sustainability; land use and open space; pollution prevention and environmental justice; housing needs and homelessness; traffic congestion and urban sprawl; globalization and internet taxation, economic prosperity and quality public education; natural hazards and public safety. These issues will continue to be the focus of much of our work. In addition, the CALFED process for serving adequate quantities and quality of water for the region and the ongoing policy debates about electric deregulation will also occupy our attention.

On the planning front, ABAG is undertaking an important update to our long-term regional projections of population, employment and housing. Unlike prior years, however, we are not trying to forecast what is likely to occur. Instead, working with four other regional agencies–Bay Area Air Quality Management District, Bay Conservation and Development Commission, Metropolitan Transportation Commission, and the Regional Water Quality Control Board–and in cooperation with the Bay Area Alliance for Sustainable Development, ABAG is developing a "smart growth" alternative growth scenario. As envisioned, this growth forecast, if adopted and implemented by local governments, will reduce congestion, improve environmental quality, reduce energy consumption and improve the quality of life in the region in the coming years. For more information, see www.abag.ca.gov/planning/smartgrowth.

Like many local governments, ABAG is terribly disappointed by the lack of progress in the legislature to deal with the fiscal reform needs of cities and counties. ABAG recognizes the ongoing economic plight of cities and counties with never-ending demands for services and limited resources to provide them. Our policy bodies will continue to work on these needs in the coming year. We will also continue to strive, as you do, to operate a lean and efficient organization. Next year, member dues will comprise an even smaller portion of our total budget–about 10%–but they are very important. Your member dues allow us to initiate new planning or service programs and equally important they leverage federal and state grants that require local matches. This year, I am proposing a 4% increase in the per capita dues rate, representing about 90% of last year's Bay Area CPI.

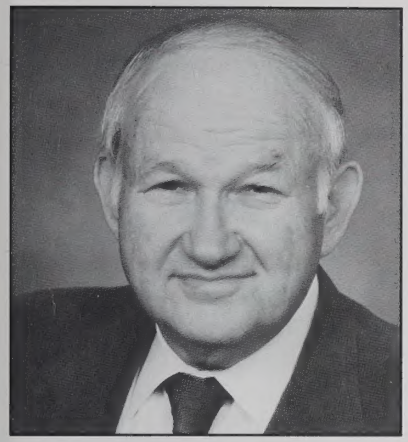
Finally, it continues to be gratifying to note the Association's membership remains at an all-time high including all nine counties and 99 cities. Many of our region's problems can only be solved by working cooperatively; as your staff, we look forward to working with all of you in addressing the region's economic, environmental, and social equity challenges. As we reflect back upon the 40 years of progress and accomplishments, we are humbled and honored to have been a part of ABAG's legacy. We also look forward to the work undone and remaining tasks to further improve the quality of life for the region's residents.

Respectfully submitted,

Eugene Y. Leong

Eugene Y. Leong
Executive Director

Executive Board Highlights



William J. "Bill" Carroll, ABAG President and Solano County Supervisor

During the past year ABAG's 38-member Executive Board, under the leadership of President William J. "Bill" Carroll, Solano County Supervisor and Vice President Gwen Regalia, City of Walnut Creek Councilmember, addressed a number of issues of critical concern to the region. Housing needs, smart growth, sustainable development, traffic congestion, economic development, and the environment, were foremost among the issues deliberated on by the Board.

During the Spring General Assembly at the St. Francis Hotel in San Francisco, over 200 elected officials, and civic and business leaders endorsed actions to promote smart growth throughout the region. During the two-day conference, co-sponsored by the Urban Land Institute (ULI), ABAG announced that a group of 30 leaders from throughout the Bay Area were convened by ULI as the Leadership Forum on Smart Growth to develop a series of recommendations for consideration by local government. The group included elected officials, business leaders, environmental and social equity groups, developers and members of the design profession. Their mission—to reach agreement on ten top-priority actions that must be taken by state and local governments and regional agencies to address critical growth challenges.

Topping the Leadership Forum's list was the call to develop a regional smart growth strategy. This theme permeated throughout the conference. Other critical first steps included linking urban growth boundaries with policies and incentives for new housing with the boundaries, reforming the state tax structure to shift local government reliance from sales tax to property, reforming the housing needs determination process to reflect smart growth principles, and creating new state funds for housing and rewards for local government smart growth behavior.

The Executive Board responded to these recommendations in a number of ways. In partnership with the other four regional agencies, Metropolitan Transportation Commission, Bay Area Air Quality Management District, Bay Conservation and Development Commission and Regional Water Quality Control Board, and the Alliance for Sustainable Development, the Board approved a two–year initiative that will result in an alternative growth scenario for the region. The Board also revised the state Housing and Community Development Department required regional Housing Needs formula and allocation to reflect smart growth principles.

Gwen Regalia, ABAG Vice President and Walnut Creek Councilmember

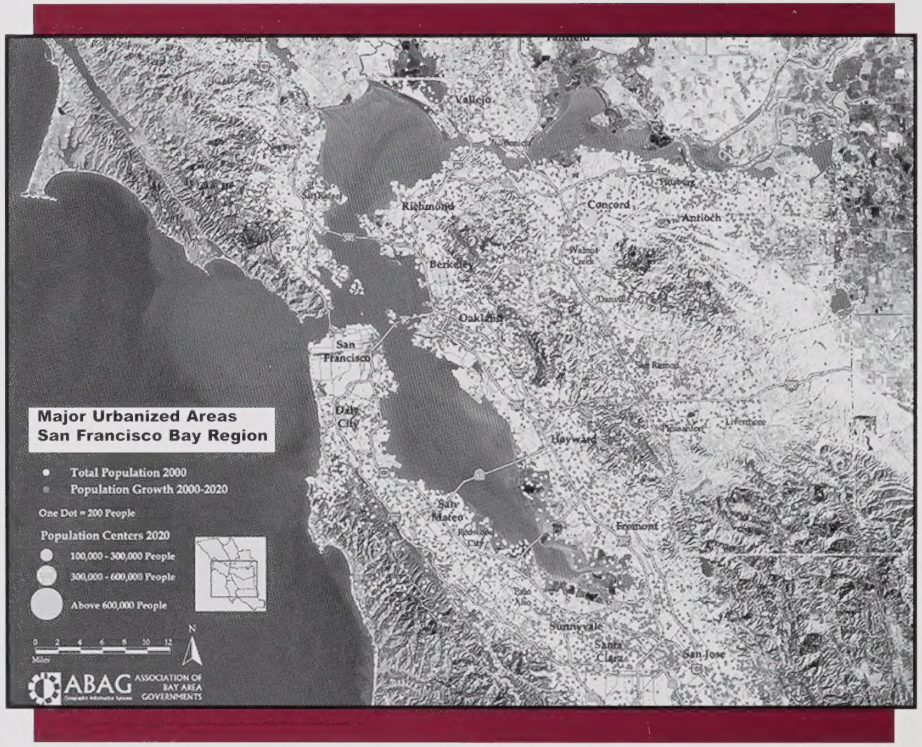
Recognizing the importance of the CALFED project to the region, the Board established a task force that has among its objectives: providing a unified Bay Area voice into the CALFED program, protecting the legitimate interests of Bay Area communities, restoring and maintaining a healthy Bay and helping to coordinate the existing Bay Area Smart Growth, Sustainable Development and other planning efforts with the water supply directions being developed by CALFED.

During this 40th Anniversary year, it is a time for reflection on all that the region has accomplished in the past, as well as a time to continue the momentum toward addressing the challenges before us.

Celebrating 40 Years of Service

Over 6.9 million people reside in the Bay Area's nine counties and 101 cities today and this number is projected to increase to 8 million in the next twenty years. When ABAG was formed in 1961, taking center stage as the first council of governments in California, the region's population was 3.7 million.

Since that time, growth in population, jobs, and economy have changed the face of the region and increased ABAG's sphere of influence. From the beginning, ABAG as the designated regional planning agency, tackled regional issues like housing, transportation, economic development, education, and environment. ABAG broke ground with the "Regional Plan 1970-1990," the Bay Area's first comprehensive regional plan; with the first regional open space plan, regional information systems and technology support, criminal justice and training, water policy and waste collection, earthquake projections and planning. ABAG became the repository for census data and has affected future public policy with our biennial Projections for thirty years, forecasting population, jobs/labor force, housing, and employment trends.



Building coalitions, task forces, and partnerships within our region and beyond has typified ABAG's problem-solving approach to quality of life issues for the Bay Area. Today, Interregional Partnerships symbolize the new approach to addressing regional housing, jobs, and transportation issues.

ABAG has added additional services over the years to help local jurisdictions address the changing regional dynamics and demographics. These services have included programs like risk management and insurance services, power pool, financial services, and specialized training. The formation of the ABAG Pooled Liability Assurance Network (PLAN) corporation has benefitted member communities by establishing a stable, cost-effective self insurance, risk sharing and risk management program for member jurisdictions. The Power Pool has given member jurisdictions cost stability and green power during the volatility of the energy market. The Financial Services Programs help public agencies and nonprofit borrowers meet a broad array of capital financing needs, like financing for affordable housing and new construction. During this year and next ABAG services and planning programs will reach beyond geographic borders to aid cities and counties to serve the needs of their residents cost effectively and efficiently.

Planning For The Future

According to recent news reports the Bay Area once again leads the nation in firsts. A recent report by the U.S. Census Bureau, shows that Bay Area residents lead the nation in college degrees. In fact, the City of San Jose ranks first in the nation in the number of adults over age 25 with a college degree. San Francisco and Oakland are also among the top ten cities with high numbers of residents holding college degrees.

It has been said that people move to the Bay Area because of the richness of its resources—economic, cultural, and environmental. The Bay Area is admired by many across the state and nation because of the wealth of these resources.

In the midst of this wealth, cities and counties still lack a reliable, consistent funding source. ERAF remains as illusive today as last year and the year before. Although promised, the state has yet to return the revenue taken from cities after Proposition 13 in the 1980s.

The region is projected to grow by another 1 million people in the next 20 years bringing the total population to almost 8 million in the Bay Area's nine counties and 101 cities. When ABAG was formed in 1961 the population of the region was 3.7 million. Since that time there have been many changes brought on, in large part, by this population increase and strong economy. The region is ranked number one in the number and scope of biotechnology companies and is home to the Silicon Valley, a leader in high technology industry. All of these firsts, wealth, and abundance have led to some less desirable consequences for the region. The cost of housing has risen astronomically— when it is available. Affordability has become an issue even for middle income, two-person working families. Traffic congestion continues to plague our freeways and neighborhoods.

Over the last year, the Executive Board, the Regional Planning Committee, other Board Standing Committees and ABAG staff have begun to address many of these issues. In the pages that follow we highlight ABAG planning and service activities over the last year and plans for the next fiscal year.

Senior Housing in Pinole Grove, Pinole

Regional Housing Needs

The ABAG region has grown substantially in population and jobs over the past 40 years. Through the first two decades of our existence, San Francisco was the job center of the Bay Area, with outlying suburbs supplying housing for the region.

As the economy of the Bay Area has expanded, and the population has increased, so has the demand for housing. Our working population now commutes from such distances as Modesto, Tracy and Monterey. Even short distance commutes have become arduous, with many workers commuting more than two hours each way.

Housing prices within the Bay Area have risen dramatically over the past 40 years, and during the last twenty years they have skyrocketed. In addition to rising prices, housing availability has become a critical issue. Local growth initiatives, dwindling land supplies, and infrastructure constraints have slowed the development of housing.

Job markets provide jobs across a breadth of incomes. With the advent of Silicon Valley and other industry centers throughout the region, the Bay Area has become a mecca for those seeking opportunities. High paying jobs are created faster than they can be filled.

Planning for the Future

These high salary jobs create the need for other services and jobs that any community needs to accomodate.

As a result of these factors coming together, the Bay Area has been losing the battle to supply housing for its citizens. In the early 1980s the State of California implemented a law which requires each region to plan for housing supply for citizens of all incomes. As the Regional Planning Agency, ABAG has been involved in the implementation of this law. In 1983, 1989, and most recently in 1999, ABAG has worked with all communities in the Bay Area to meet the housing need.

During the next fiscal year, we will:

- Work with the State and local jurisdictions to find creative ways to meet the defined housing need.
- ABAG's *Blueprint for Bay Area Housing 2000* document will be used as a tool to help jurisdictions build their housing elements.
- A web site will be created to highlight housing need and opportuni ties throughout the region.
- Staff will work with the State and local agencies to develop an ongo- ing housing program, focused on meeting the housing needs of our burgeoning region.

For further information contact Alex Amoroso at 510-464-7955 or e-mail AlexA@abag.ca.gov

Did You Know?

Studies indicate that the number of people not living close to their jobs will increase substantially over the next 25 years and that an increasingly common commute will be from the Central Valley to South Bay and East Bay destinations via the Altamont Pass.

Inter-Regional Partnership

The Inter-Regional Partnership (IRP) Project exemplifies a new era in regional planning and thinking. It is based on the premise that the ABAG region has impacts upon and is impacted by an area greater than our current borders.

The Bay Area has grown from a "San Francisco-centric" region to one with many job and cultural centers. Throughout the 1960s and 1970s, the inner Bay Area supported a majority of the housing, jobs and amenities of the region. A number of outlying Bay Area counties main- tained a distinctly rural or suburban feel.

In the last twenty years, those times have passed. The I-580 and I-680 highway corridors are increasingly used as commute sheds between former bedroom, now job producing, communities. Housing availability and prices have seen volatile changes. Commute times and traffic have increased dramatically. As many as 50,000 people commute into and across the Bay Area from great distances.

The massive increases in commute time and distance; the lack of available and affordable housing in proximity to jobs; the environmental impacts to air and traffic that follow; all add up to the need to think and plan differently. As a result, ABAG, San Joaquin and Stanislaus Counties' Councils of Governments joined forces in 1997 to address these inter-regional issues. Fifteen elected officials representing each county and cities have been meeting to define and work on ways to manage these issues. A result of the early meetings is that the IRP focused its attention on state legislation to create a pilot project. The focus of the pilot project is to impact jobs/housing relationships throughout the identified region. In July 2000, the IRP pilot project was signed into Law and launches a new era of inter-regional partnership.

For the next three years, ABAG staff will work with the IRP to institute and evaluate the pilot project. Additionally, ABAG staff will be working with the State on the statewide IRP program, which was developed using our model. It is feasible that ABAG will join forces with other regions outside of our own to develop at least one additional IRP pilot project.

For further information contact Alex Amoroso at 510-464-7955 or e-mail AlexA@abag.ca.gov

Bay Area Alliance

ABAG represents the interests of its members and regional government agencies on the Steering Committee of the **Bay Area Alliance for Sustainable Development** (Bay Area Alliance), a multi-stakeholder coalition established in 1997 to develop and implement an action plan that will lead to a more sustainable region. The Bay Area Alliance provides a unique and valuable forum in which government leaders collaborate with representatives of the Three Es of Sustainable Development (Three Es) – prosperous economy, quality environment, and social equity –to address diverse local and regional challenges. In addition to ABAG, the Steering Committee includes the Bay Area Council, Pacific Gas and Electric Company, the Sierra Club, and the Urban Habitat Program.

More than 200 public and private-sector stakeholders from communities throughout the Bay Area, have participated in crafting a *Draft Compact for a Sustainable Bay Area* (*Draft Compact*). The *Draft Compact* is a proposed action plan intended to encourage a regional conversation about how the region can grow more sustainably, and guide cooperative efforts to maintain and enhance the region's environmental, economic, and social qualities. The *Draft Compact* contains Ten Commitments to Action that address critical challenges such as housing, transportation, the economy, the environment, education, community revitalization and local finance. The proposed strategies and actions address some of the most difficult and intractable conditions affecting the region. Collaborative implementation can support public decision makers in their efforts to find effective and lasting remedies.

Recognizing the critical role local government will play in implementing recommended actions, the Bay Area Alliance previewed the *Draft Compact* at ABAG's General Assembly in April 1999. The input received is reflected in the current version, which is scheduled for broader review in 2001. Through an extensive public outreach campaign, the Bay Area Alliance will seek input from Bay Area leaders and the public to refine the *Draft Compact* before submitting it to the member organizations for approval and action.

Although achieving regional consensus on a final *Compact* will be an important milestone, there must be an ultimate focus on implementation.

A number of promising efforts are already underway. In 1999, the Bay Area Alliance was selected as one of four pilots in the nation by the Partnership for Regional Livability, a consortium of major foundations and federal agencies dedicated to advancing sustainable development and smart growth. Two projects with exciting potential to implement key commitments in the *Draft Compact* have been launched: the Regional Livability Footprint and the Community Capital Investment Initiative.

The Regional Livability Footprint is an effort to facilitate regional consensus on how the Commitments in the *Compact for a Sustainable Bay Area* relate to land use. The Bay Area Alliance is coordinating its Regional Livability Footprint Project with the Regional Agencies Smart Growth Initiative, creating a single public outreach program. The goal of the combined work plan is to achieve support among public officials, civic leaders, and stakeholder organizations for a preferred land use pattern that will inform how the Bay Area could grow over the next twenty years. The combined project will also identify actions and incentives needed to help cities and counties implement desired land use changes.

The Community Capital Investment Initiative is working to attract private investment into the poorest neighborhoods in partnership with the community. This innovative program is intended to tackle poverty with market-based solutions and promote smart growth. Work on this Initiative will provide local government with valuable information and practical lessons on the potential for infill, land recycling, and neighborhood revitalization as strategies for sustainable development.

Vision

The Bay Area Alliance has adopted the following vision:

"We envision a Bay Area where the natural environment is vibrant, healthy and safe; where the economy is robust and globally competitive and where all citizens have equitable opportunities to share in the benefits of a quality environment and prosperous economy."

For further information contact Ceil Scandone at 510-464-7961 or e-mail CeilS@abag.ca.gov

Smart Growth

In an attempt to redirect some of the growth patterns that were in full swing 40 years ago, ABAG is leading an effort to work with public officials, civic leaders, and stakeholder organizations throughout the region to develop a preferred land use pattern that will inform how the Bay Area grows over the next 20 years.

This **Smart Growth Strategy**– a partnership with the Bay Area's other four regional agencies: Metropolitan Transportation Commission, Bay Area Air Quality Management District, Bay Conservation and Development Commission and Regional Water Quality Control Board– has joined forces with the Bay Area Alliance for Sustainable Development, which broadens meaningful participation in the process to include the "3Es" of sustainability: a healthy Economy, a quality Environment, and social Equity.

Through workshops and extensive outreach to local governments, the results of this project will be translated into maps revealing which areas could be available for different kinds of development and which environmentally-important areas could be preserved or enhanced. By working with local governments and stakeholder groups, the goal of the Smart Growth Strategy is to identify where projected growth could occur by revitalizing central cities and older suburbs, supporting and enhancing public transit, and preserving open space and agricultural lands. Key to this effort will be developing the fiscal and regulatory incentives local governments, developers, and others need to implement these land use changes.

By the end of this two-year, bottom-up effort, ABAG staff will have used the results of the extensive public process to develop a regional smart growth alternative to the current trends land use projections ABAG produces every two years. The ABAG Executive Board will then select which vision of the future to adopt and begin the task of obtaining the incentives needed to help the San Francisco Bay Area grow smarter.

For further information contact Victoria Eisen at 510-464-7960 or e-mail VictoriaE@abag.ca.gov

Research & Analysis

Forecasts of Population and Jobs have been one of ABAG's primary activities since its inception. although the choice of names for some of our first documents (Series 1, Series 2, and Series 3) does not suggest a realization of how long the agency would be involved in regional modeling. ABAG was among the first agencies to work with computer models for regional planning. Along with some notable professors from U.C. Berkeley, ABAG was at the forefront of this new academic discipline, and applying it to "real world" planning problems. ABAG continues to make regional forecasts and perform state-of-the-art regional modeling.

In 2001-02 ABAG will work with others in the region to produce:

PROJECTIONS 2002 -- our forecast of jobs and population which extends to the year 2025.

FOCUS 2001-2002, which provides information on the local and state economy, real estate markets, and taxable sales.

We also expect to issue our annual:

Silicon Valley Projections report in cooperation with the Silicon Valley Manufacturing Group, which focuses on one of the important sub-areas of our region.

On February 15, 2001, we will hold our annual short-term forecasting conference.

For further information contact Paul Fassinger at 510-464-7928 or e-mail PaulF@abag.ca.gov

Workers' Compensation

More than 15 years ago, in 1985, ABAG created a Workers' Compensation Claims Administration Program to add to its range of services available to member agencies. To meet the needs of our diverse membership, two types of workers' compensation programs are made available. One program offers an individualized contract that addresses the specific needs of each self-insured agency. The other offers a shared risk program where smaller agencies band together for greater strength. In 1999, as in the previous two years, the workers' compensation pool, known as SHARP, returned nearly $400,000 to its member agencies.

Both ABAG's Workers' Compensation Programs offer individual customer service, medical management services, and access to a preferred care network. Cost containment programs saved member agencies over a million dollars a year in 1999 and 2000.

Program Challenges:

The escalating cost of worker's compensation claims is a challenge every employer must face. The WCIRB recently released its statewide summary of insurer results. They reported that insurance rates had increased 19% as of March 31, 2000, the highest level since open rating began in 1995. ABAG's Worker's Compensation programs are dedicated to using all means possible to minimize these anticipated increases to our self-insured members.

Did You Know?

The ABAG Comp Shared Risk Pool (SHARP) returned nearly $400,000 to its member agencies in 2000 and is open to new members.

ABAG's Workers' Compensation program also faces many challenges as a third party administrator. Foremost is the growing shortage of qualified claims examiners in the marketplace. This shortage is industry wide. ABAG Workers' Compensation vows not to grow at a rate that exceeds our staffing opportunities. We will continue to fulfill our obligations and commitments to our clients with a slower rate of growth.

The possible implementation of OSHA-mandated ergonomic programs is another challenge facing all employers, both private and public. This legislation is more expansive than California's requirements. ABAG is already working closely with vendors to meet the anticipated needs of our members for ergonomic evaluation and equipment.

The Workers' Compensation program is committed to working closely with each member. We believe claims adjusting is a partnership between the employer and administrator. The team concept ensures that approach to each claim and focuses our combined resources on the appropriate issues.

In the tradition of ABAG's 40 years, a service to local government, the Workers' Compensation Program will serve its Bay area members with vigor, enthusiasm, and professionalism.

In 2001-2002, we will:

- Continue to make customer service our number one priority; encouraging ongoing communication and quarterly claims reviews.
- Continue to provide the highest quality of workers' compensation claims management.
- Continue to look for new and innovative cost-saving measures.
- Provide members with on site educational instruction.

For further information contact Dennis Babcock at 510-464-7940 or e-mail DennisB@abag.ca.gov

ABAG PLAN Corporation

ABAG PLAN Corporation

ABAG Risk Management & Insurance Services began in 1986 with the formation of the ABAG Pooled Liability Assurance Network (PLAN) Corporation. PLAN is a non-profit corporation whose purpose is to benefit the citizens of each member community by establishing a stable, cost-effective self-insurance, risk sharing, and risk management program for each member. PLAN is administered by ABAG under the direction of its member communities.

Since its inception PLAN has received over $53 million in premiums and returned over $20 million in equity to its members. In 2000 over $1.4 million was returned in equity while surplus was increased to over $15 million. These results reflect the successful implementation of a number of risk management programs that have helped our members achieve better than expected loss experience.

In 2000 we improved our police risk management program by partnering with the South Bay Regional Safety Training Consortium. They will provide at least 24 hours of certified training to each of our members' police officers, including state-of-the-art driving and firearm simulation training designed to reduce the frequency and severity of claims.
We improved our administration services through implementation of a new Risk Management Information System (RMIS) designed to give our members the type of analysis needed to identify and treat causes of loss. In addition, our web site has been completely redesigned to allow online access to the RMIS, insurance policies, procedure guides, and educational resources.

In 2001-2002 we will:

- Increase general liability coverage from $7 million to $10 million.
- Improve our Property Insurance coverage to include more types of property.
- Provide additional lines of coverage to our members.
- Add a database of member assets to our website.
- Leverage our assets to reduce the overall cost of our program.
- Expand our risk management grant programs to include homeowner claims prevention.

For further information contact Marcus Beverly at 510-464-7969 or e-mail MarcusB@abag.ca.gov

ABAG Financial Services

In 1983 ABAG issued its first tax-exempt financing on behalf of local member government. Since that time the Agency has provided financings for more than 135 members and other local jurisdictions. In the coming fiscal year ABAG Financial Services Programs will continue to serve public agencies and nonprofit borrowers with economical, convenient, and secure means to meet a broad array of capital financing needs.

In 2001-2002, ABAG will:

- Continue to offer economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary healthcare providers through the various programs of the ABAG Finance Authority for Nonprofit Corporations.
- Begin significant efforts on behalf of BART to finance important additions and improvements to the Bay Area's transportation system.

ABAG Financial Services

- Expand the Agency's capital lease financing services for member jurisdictions through the Agency's long-standing **Credit Pooling** Program and through **ABAG Leasing** – a program offering competitively bid lease rates, standardized documentation, and a very economical source for funding equipment and smaller projects.

- Continue to offer comprehensive services to meet the land development financing needs of member agencies. The Agency now offers to conduct proceedings for special district formation in full compliance with Prop. 218 requirements in addition to ABAG's established program for the issuance of special district financing.

The Agency will also continue to offer the California Redevelopment Agency Pool (**Cal-Rap**), its industry leading tax-allocation bond product as well as its credit-enhanced, pooled financing vehicle for Water and Wastewater Districts. Both of these financing pools provide extremely economical means to attain bond insurance and low interest rates for the smaller borrowing needs of special districts in the Agency's member jurisdictions.

For further information contact Clarke Howatt at 510-464-7932 or e-mail ClarkeH@abag.ca.gov

Did You Know?

The agency has issued financing for new construction and preservation of more than 4,600 units of affordable housing.

ABAG Power

Association of Bay Area Governments Publicly Owned Energy Resources (ABAG POWER) is a separate joint powers agency (JPA) formed by ABAG to act as an energy service provider (ESP) for both electricity and natural gas. Under the rules and regulations of the California Public Utilities Commission, ABAG POWER is eligible to provide electricity, natural gas, and related services to public agencies. ABAG POWER is also a California Energy Commission registered renewable energy provider.

ABAG POWER is currently taking advantage of the benefits of aggregation, or pooled purchases, and is purchasing electric power for 56 public agencies and natural gas for 43 agencies. Through its bulk purchases of electricity and natural gas and participation in the State's renewable energy credit program, ABAG POWER has been able to provide members with energy cost savings. Because of the volatile market, the Program has recently seen renewed interest from agencies throughout the State.

Whether an agency joins the Natural Gas Program, the Electric Program, or both, it can be assured of quality service and a public sector approach to pooled purchasing conducted by ABAG. Each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee.

ABAG POWER

Electric Program

In 1997, ABAG initiated the formation of an electric pool program to take advantage of new state regulations deregulating the purchase of electric power. The following year, ABAG POWER registered as an electric service provider (ESP) with the state Public Utilities Commission, and became a direct access provider of electric power. In June 1999, the California Energy Commission certified ABAG POWER as a registered renewable energy provider.

During the fiscal year ending June 30, 2000, ABAG POWER members used more than 350,000,000 kWhs of energy, of which approximately 35% was designated as "green" or renewable. Currently, through a contract with Calpine Corporation, ABAG POWER provides nearly 100% renewable energy for its members.

To achieve the most competitive energy price based upon current market conditions, ABAG POWER may use a variety of arrangements to purchase electric power from a number of different electric energy providers. In the past, the Program used both annual and monthly supply contracts with electric energy providers with fixed or indexed prices. Now, ABAG POWER has a new contract to purchase the bulk of its power from Calpine. This "bilateral" contract is for a fixed rate, and has provided significant stability and savings to the Program along with very competitive rates for members.

Gas Program

In 1996, ABAG created a purchasing pool for natural gas to help local public agencies lower their utility costs. ABAG POWER purchases natural gas on its members' behalf and arranges for it to be delivered to the PG&E system for distribution to members. The current natural gas supplier for the Program is TXU Energy Services, a gas supplier with many years of experience and one who specializes in serving public agencies.

ABAG POWER's Natural Gas Program completed its fourth successful year on June 30, 2000, providing a total savings of $188,084 or 11 percent to its members. This compares to the previous savings of five percent for 1998-99. The Program's total savings were approximately $500,000, or an average of 6.5 percent, for this four year period—a significant savings to member agencies and taxpayers.

In addition to the savings, ABAG POWER's Natural Gas Program provides cost stability by insulating members from significant price fluctuations in the monthly natural gas market. The program billing system uses a levelized payment system with a reconciliation of program costs to expenses at the end of the program year. Price stability is particularly crucial now, given that natural gas prices in California are expected to continue increasing in 2001.

Summary of Program Benefits

Participation in ABAG POWER offers the following benefits to members:

- Potential savings on energy costs.
- Additional energy savings through participation in the State Renewable Energy Program.
- Protection from energy price volatility by purchasing electricity at a fixed price, and utilizing levelized billing for natural gas.
- Provide close to 100% renewable (green) energy to all members of the Electric Program at no additional cost.
- Position members to control their energy costs when the electric market fully deregulates.

During the coming year we will:

- Explore longer term electric energy purchasing contracts to lower energy prices and increase price stability.
- Investigate programs with the potential to help members reduce energy costs further through energy conservation and usage management.

For further information contact Jerry Lahr at 510-464-7908/JerryL@abag.ca.gov or Dave Finigan at 510-464-7905/DaveF@abag.ca.gov

Bay Trail Implementation

Forty years ago, only about 4 miles of our precious bay shoreline were open to the public. Now, thanks to tireless work by numerous environmental and public access champions, much of the shoreline is open for exercise, recreation, and nature appreciation. The Bay Trail is an important part of the legacy of shoreline access, a legacy in which ABAG has played a key role.

The San Francisco Bay Trail is a continuous, multi-use shoreline trail that will one day extend over 400 miles, fully encircling San Francisco and San Pablo bays. More than half of the trail is now open. When complete, it will cross seven Bay Area toll bridges and connect nine counties, 47 shoreline cities, and over 130 parks and other features.

ABAG administers the Bay Trail Project which plans, promotes, and facilitates trail implementation. Project staff provided technical support on public access, design, and circulation studies for numerous local planning and development projects including: public access on toll bridges including the Bay Bridge, Richmond-San Rafael, Benicia-Martinez, and Carquinez, NASA/Moffett field (Sunnyvale), a Lake Merritt Channel-Estuary Park trail connection (Oakland), re-alignment at Hamilton Air Field (Novato), Point Molate (Richmond) and San Jose's Bay Trail Master Plan, other east bay connections between the San Mateo-Hayward and the Dumbarton bridges (Hayward, Union City, Fremont and Newark); and Pacific Refinery (Hercules). Last year, new trail sections were dedicated in Benicia, Palo Alto, and San Francisco. Additional trail projects are underway in Alameda and Oakland.

During the past year, ABAG continued to administer the award-winning Regional Development Program whereby state funds are leveraged to offer competitive matching grants to local governments to build Bay Trail. California Conservation Corps members are employed where possible for trail construction, landscaping, and maintenance. ABAG is administering a $2.5 million state appropriation to the Bay Trail for competitive grants offered in 2000. To date a total of nine new Bay Trail sections were awarded grants for either construction or planning studies for a combined total of $1.2 million, covering 12 miles of trail. Recipients include San Rafael, Sunnyvale, Santa Clara County, Port of Oakland, Richmond, the East Bay Regional Park District, Mountain View, San Leandro, and American Canyon.

ABAG sought and was successful in receiving a new $7.5 million state appropriation for the Bay Trail which will be used for both competitive grants to local jurisdictions, as well as Bay Trail Project sponsored initiatives to overcome long-standing obstacles to trail development. The latter might include technical feasibility studies or new alignment studies where conditions have changed since the adoption of the Bay Trail Plan.

New Scientific Study

To reduce barriers to trail development and to provide definitive information on how trail users might impact sensitive wildlife habitat, ABAG has championed an independent *Wildlife and Public Access Study.* This landmark scientific study will generate statistically testable data, comparing species abundance and diversity in salt marsh habitat adjacent to trails and to non-trail control sites. Results will help planners and elected officials select route alignments and design public access facilities to protect sensitive habitats. A full year of field observation was completed in June 2000. Based on high levels of interest in the study and its preliminary findings, the Bay Trail Board directed staff to raise funds to extend the study.

Continued on next page.

San Francisco Bay Trail

In 2001-2002, we will:

- Publicize and administer a $7.5 million Regional Development Program including both multiple competitive grant rounds for new trail development, as well as Project-sponsored initiatives. Pursue short and long-term funding strategies for trail development and maintenance.
- Oversee a second year of field observation and data collection for the *Wildlife and Public Access Study;* secure funding for the final statistical analysis phase. Continue to coordinate with the Bay Conservation and Development Commission (BCDC) on their study of trail design and management practices to minimize public access impacts on wildlife.
- Advocate bicycle and pedestrian access to and across Bay Area toll bridges, including detailed design for the east span and study of access on the west span of the Bay Bridge. Continued support for access on the Carquinez, Benicia/Martinez, and Richmond/San Rafael bridges.
- Publish the *Bay Trail Rider* newsletter, promote wide distribution of printed Bay Trail maps, create new working GIS maps of the Bay Trail alignment, maintain and update web site and internet postings, meet regularly with elected officials, agency and local government staff and media contacts, and plan and hold trail dedications and other public events.

For further information contact Janet McBride at 510-464-7935 or email JanetM@abag.ca.gov

Hazardous Waste/Green Business

In 1990, prompted by legislation requiring each county to plan for the management of hazardous waste generated within their boundaries, ABAG formed the Hazardous Waste Management Facility Allocation Committee. For the past ten years, the Committee has provided Bay Area cities and counties with a forum for addressing hazardous waste generation and facility siting issues. The Committee developed and oversees a "fair-share" facility allocation process approved by all nine Bay Area Counties, and coordinates the Bay Area Green Business Program.

Each year ABAG analyzes state-compiled data on hazardous waste generated in the region, applies the approved capacity allocation formula, and develops recommendations for Committee review. This process maintains the currency of regional hazardous waste planning, and helps to identify waste reduction opportunities. The amount of hazardous waste generated in the Bay Area since the program's inception has remained fairly consistent, despite the tremendous growth in economic activity.

Waste reduction strategies help the region avoid the need to site new waste facilities. One such strategy is the Bay Area Green Business Program. Launched in 1995, the Program provides technical assistance to and recognizes small businesses that achieve compliance with federal, state, and local environmental regulations and then voluntarily meet additional pollution prevention and resource conservation standards. Over 125 businesses, including auto repair shops, printers, and wineries, have been certified "green." The Program currently operates in Alameda, Napa, Sonoma, Contra Costa, and parts of Santa Clara counties.

Plans for 2001 include strengthening partnerships with state agencies such as the Department of Toxic Substances Control and the California Integrated Waste Management Board to identify new waste management strategies and seek resources such as technical assistance and funding for county pollution prevention activities. In particular, the Committee will explore opportunities to work more effectively with the largest waste generators. The Green Business Program will develop and implement a regional marketing campaign to help the public identify and support certified, environmentally-responsible businesses. The Committee also hopes to expand the Green Business Program to one additional county this year.

For further information contact Ceil Scandone at 510-464-7961 or email CeilS@abag.ca.gov

Bay Area Dioxins Project

The Bay Area Dioxins Project, initiated by an ABAG Executive Board Resolution in the Fall of 1999, is comprised of several elements to be implemented in 2001:

Local Agency Task Force Coordination In the past two years, many Bay Area city and county governments have passed dioxins resolutions or have undertaken other initiatives. These include Oakland, the Port of Oakland, Palo Alto, Berkeley, San Francisco, Santa Clara, Marin, Alameda, and Contra Costa. ABAG has convened a Dioxins Task Force to help these local governments and other Bay Area communities address dioxins contamination.

Local Government Pollution Prevention Initiative This initiative, partially funded by a grant from US EPA, "will help local governments who are showing leadership on this issue to come up with measures that can be taken to cut dioxins emissions, which in turn will benefit the entire Bay Area," said EPA Regional Administrator Felicia Marcus.

Community Outreach Project Thanks to a grant from US EPA, a community liaison will facilitate the exchange of information and ideas among local governments, regulatory agencies, and community groups on dioxins-related issues.

Coordination with Regional, State, and Federal Agencies Study dioxins and support Reductions Efforts of agencies. EPA, and state and regional air agencies, are now starting up a dioxins monitoring project to test background levels in the Bay Area air basin. The ABAG task force is meeting with these agencies so that the results can be disseminated to local governments and the greater Bay Area community.

For further information contact Jennifer Krebs at 510-464-7977 or email JenniferK@abag.ca.gov

San Francisco Estuary Project

The San Francisco Bay-Delta Estuary is the largest Estuary on the West Coast and is a vital environmental and economic asset for millions of residents throughout the Bay Area and in California. The San Francisco Estuary Project partners with ABAG, the San Francisco Bay Regional Water Quality Control Board, the U.S. Environmental Protection Agency, and other governmental agencies, businesses, and environmental groups to collaborate on actions to restore wetlands, prevent pollution, conserve and recycle water, prevent the spread of invasive species, and increase fresh water flows to the Estuary.

The Estuary Project oversees the implementation of a coordinated and comprehensive strategy for preserving, restoring, and enhancing the Estuary—the Comprehensive Conservation Management Plan (CCMP). The Clean Water Act's National Estuary Program established the Estuary Project as a joint local, state, and federal partnership to develop, oversee, and track the implementation of the CCMP. In this role, the Estuary Project targets the restoration of the Bay-Delta's natural resources while working with ABAG in its role of providing important services to local government.

During 2000, the Estuary Project worked on the following range of activities:

Along with partners, conducted eight workshops on Construction Site Planning and Management for Water Quality Protection for the construction and development communities, consultants, and local government staff.

Produced and distributed Spanish versions of videos for erosion workshops.

San Francisco Estuary Project

Assisted the Delta In-Channel Island Workgroup in securing $400,000 in funding and completing the construction phase for the biotechnical stabilization and restoration of one island. Secured an additional $928,000 in funding from CALFED for construction on several other Delta in-channel islands to create, restore, and enhance tidal wetlands.

Secured funding to establish a JARPA permit center to assist aquatic permit applicants by acting as a resource center and ombudsman for the applicants and local government.

Produced and distributed a *State of the Estuary Report* based on information from the 1999 State of the Estuary Conference.

Assisted the CALFED Science Program with organizing a three-day forum for presenting scientific information and ideas relevant to CALFED's goals and made new information available to over 800 attendees.

Assisted with providing education and outreach to the public, maritime industry, and ports by producing 15,000 copies each of posters and brochures about the need to prevent the introduction of invasive species throughout ballast water.

Worked with the Bay Area Stormwater Management Agencies Association, the University of California at Santa Cruz, the San Francisco Estuary Institute, and others to provide support for analysis and monitoring of the sources and amounts of mercury in the Bay.

Provided technical assistance to the Regional Water Quality Control Board, Santa Clara Valley Water District, California Department of Pesticide Regulation, Caltrans, and the Port of Oakland.

For further information contact Marcia Brockbank at 510-622-2325 or email MarciaB@abag.ca.gov

In 2001, the Estuary Project will:

- Organize educational workshops for local government on best management practices for controlling erosion and preventing pollution from construction sites.
- Provide outreach to local governments on the need for and how to use Joint Aquatic Resources Permit Application (JARPA) to improve the wetlands permitting process.
- Assist with coordination and outreach efforts to CALFED on behalf of Bay Area local government interests.
- Organize the fifth biennial State of the Estuary Conference October 9–11, 2001, at the Palace of Fine Arts in San Francisco.
- Assist the Alameda County Clean Water Program with organizing a watershed management conference on January 23, 2001, at the Oakland Museum.
- Organize a conference on the latest information about sustaining agr culture and improving water quality in the San Joaquin Valley on March 27, 2001, in Sacramento.
- Organize a public workshop on August 3, 2001, to review current CCMP priorities and evaluate the CCMP.

Did You Know?

The Estuary drains about 40% of California's landscape (over 60,000 square miles) and 47% of the state's total runoff.

Since the 1960s, ABAG's Earthquake Program has been publishing geology and hazards maps for the San Francisco Bay Area. Our efforts started in the 1960s by noting the need to incorporate geologic mapping into planning; however, we provided no recommendations on how to accomplish that goal. In the 1970s we began to quantify multiple natural hazards in a comprehensive approach using geographic information system (GIS) technology. Though technically correct, the resulting maps proved virtually impossible to explain to people who design and implement policy. In the 1980s we focused on mapping earthquake hazards and on improving local government understanding of potential public policy issues. ABAG reached out to more general users for the first time. However, the damage from the 1989 Loma Prieta earthquake made it clear that more public education is needed. Thus, with the 1995 re-release of ABAG's earthquake hazard maps, we focused on providing guidance to businesses, schools, and residents, as well as to local governments. When new liquefaction hazard maps are released in February 2001, the maps will be packaged with a guidance document on living with this hazard. In addition, we now provide more specific maps showing the predicted functionality of our housing and transportation systems following major earthquakes, together with recommendations on how to mitigate those problems.

Future efforts must be even more inclusive as we provide hazard and risk information to those who are not well educated and who may have language barriers. Thus, the 1999 ABAG 17-minute film, ***Stand up to the Quake – Get Your Home in Shape***, is now available in both Spanish and Vietnamese. ABAG's work on housing issues in earthquakes has continued with the May 2000 publication of three ***Post-Earthquake Housing Issue Papers*** in the ***Preventing the Nightmare*** series. One focuses on the potential $200 million price for initial mass care needs, a second on housing recovery time following the Loma Prieta and Northridge earthquakes, and a third on housing market impacts of a future earthquake disaster. ABAG continues to offer training on retrofit of homes to building inspectors and contractors. The list of qualified trained contractors and home inspectors is listed on our Web site at –

www.abag.ca.gov/bayarea/eqmaps

ABAG will be offering a series of workshops for homeowners starting in early 2001.

We are also continuing to work with issues related to transportation following earthquakes. ABAG has had a series of meetings with airport planners and engineers related to problems of potential airport closures following earthquakes. A report on airports and earthquakes, ***Don't Wing It!***, was issued in December 2000. In that report, the potential problems with SFO, OAK, SJC and other airports are highlighted, together with ideas for minimizing the disruptive impacts of earthquakes on our air transportation system. In the spring of 2001, ABAG plans to initiate a public campaign focusing on driving issues after earthquakes.

ABAG will continue to focus on improving public understanding of the earthquake hazard, for it is public pressure that causes change in priorities by local governments and businesses, and it is individual people who must decide to call in engineers to retrofit buildings.

For further information contact Jeanne Perkins at 510-464-7934 or email JeanneP@abag.ca.gov

Training Center

In 1978, ABAG, Inc. was created to lessen the burdens of government and improve government efficiency by educating government officials, employees and the public on government regulations and programs. In 1979 the ABAG Training Center became a program of ABAG, Inc. Our first offering was a two-day workshop on low-income housing.

The ABAG Training Center was created in 1979 to provide economical, quality training and professional development opportunities for local government staff and the Bay Area public.

Since that time, over 17,000 students have taken ABAG Training Center classes in environmental management, computer technology, planning, and business management. In 1984, the Training Center sponsored the first HAZMACON conference and tradeshow. HAZMACON was developed in response to an urgent need among local emergency response personnel for information and training on hazardous chemical spills. By the time of the last HAZMACON Exposition in 1998, over 13,000 students and attendees had exchanged the latest information on hazardous materials management, site cleanup, and emergency response.

Current Training Center course offerings reflect the demand for OSHA safety training, hazardous waste management, pollution prevention, earthquake damage prevention, and energy management.

In June 1999, the ABAG Training Center offered its first Internet-delivered training class, an OSHA-required hazardous waste operations refresher course. Additional courses have been and continue to be added. Local government employees may now take courses at their convenience, in the comfort of their own homes and offices, with minimal disruption to the employer. We have served over 500 online students to date with many coming from other states. Our online training program may be reached at **http://www.hazamatschool.com.**

The Training Center also sponsors special one-day workshops and conferences, selected according to the concerns of local governments.

As always, employees of ABAG members receive a 20 percent discount on the price of ABAG Training Center offerings.

For further information contact Terry Bursztynsky at 510-464-7951 or email TerryB@abag.ca.gov

International Training

During 2000 ABAG staff traveled to Taiwan at the invitation of the National Science Council of Taiwan in Taipei to discuss our region's sustainable development efforts and the formulation of indicators for sustainable growth as practiced in the United States. A second presentation of similar subjects was made to the National Environmental Protection Administration of Taiwan.

With a grant from the U.S. Environmental Protection Agency, ABAG is currently conducting bilateral research on hazardous waste regulatory and management strategies for Taiwan. The research includes:

- Evaluating both Taiwanese and California's existing regulatory programs and management approaches for the control and reduction of hazardous wastes.
- Evaluating technologies and strategies/measures for hazardous wastes management.
- Identifying strategies that can be used by Taiwan to effectively manage and control the generation, transport, treatment, storage, and disposal of hazardous wastes under a regulatory framework.

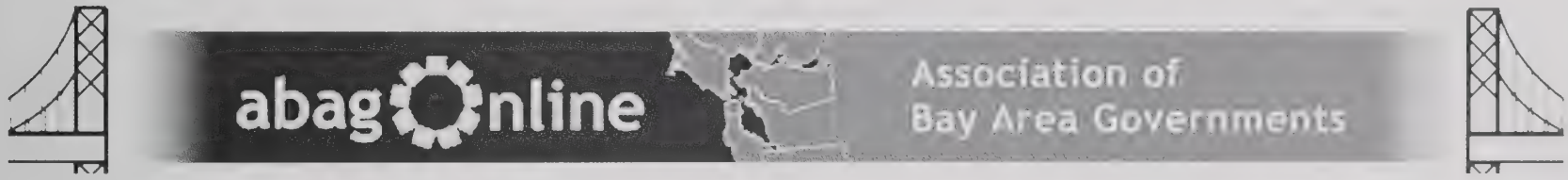
These research activities will continue during 2001.

For further information contact Chin Ming Yang at 510-464-7925 or email ChinY@abag.ca.gov

ABAG OnLine

In April 1994, ABAG created and published on the Internet a basic set of documents describing the organization and our programs. ABAG thus became the first Council of Governments to offer documents on the World Wide Web and the second public agency to do so in California. Today abagOnline provides information about local governments and ABAG programs, data on significant public policy issues and electronic discussion groups for local government employees. Our address on the web is **http://www.abag.ca.gov/.**

abagOnline provides direct links to over 200 Bay Area public agencies with a presence on the World Wide Web. With the assistance of a federal grant received in 1995, ABAG was able to help 85 local jurisdictions plan their Internet presence and go online. ABAG currently hosts web sites for 32 jurisdictions and agencies on our state-of-the-art computers.



abagOnline also features extensive information on ABAG planning and service projects. Major reports and publications are also available for review and purchase online. The most popular feature, offered under Earthquake Information, is a set of full-color shaking hazard maps that detail projected earthquake shaking severity for specific earthquake faults and individual cities around the Bay. The maps can be downloaded or purchased by mail.

Public Policy Information. An information clearinghouse for major public policy issues, abagOnline has featured special sections on welfare reform, utility deregulation, junk guns, the Telecommunications Reform Act, and the Year 2000 computer crisis.

Electronic Discussion Groups. Electronic discussion groups are now being used in conjunction with ABAG planning projects. Such groups, using an email-based list server in conjunction with project information posted on the Internet, enable easy, rapid and cost-effective communications among project members and interested public. Significant savings have been realized through the use of email distribution lists and various projects are expedited by virtue of extremely rapid information exchange. Electronic distribution lists are services offered to our hosted member agencies.

E-commerce. In 1999 ABAG initiated an electronic merchant software system to better serve our customers purchasing maps, publications or training through abagOnline. An ABAG arrangement with a credit card processing service allows visitors to abagOnline to order a publication, present payment, and receive authorization within seconds. Order fulfillment can usually occur the same business day with significant savings in staff time and processing costs.

New Developments. ABAG has recently revised our "home page" to provide our visitors more direct, intuitive navigation to our pages and to our members' web sites. ABAG is currently working to implement live and delayed audio transmission over the Internet of our standing committee meetings. We anticipate this would aid members and the public in being informed about ABAG programs and initiatives.

Internet Hosting Services. By using Internet hosting services provided by ABAG, member jurisdictions have saved thousands of dollars in setup, hardware, telephone, and staff costs. Begun in 1994, the services were developed to help members with limited expertise to create an affordable web presence. Thirty-two members are currently hosted on the Unix computers at ABAG.

For further information contact Terry Bursztynsky at 510-464-7951 or email TerryB@abag.ca.gov

Legislative Activities

The Legislative and Governmental Organization (L&GO) Committee of ABAG is comprised of city councilmembers, mayors and county supervisors who represent ABAG members throughout the region. The focus of the L&GO committee is to monitor, support, and develop, as necessary, state legislation that will benefit the region and jurisdictions who serve the Bay Area.

L&GO Committee has a long history as a support mechanism for ABAG's development of regional plans, policies and goals reflect the changing dynamics and demographics of the Bay Area. Early legislative efforts centered around specific Bay Area bills proposed to develop regional support agencies and commissions, and address priority issues like solid waste disposal, water quality control, regional transportation, Bay conservation and development, air pollution, comprehensive regional planning, open space and parks, and airport planning. More recent legislative efforts recognize inter-regional links and the need for coalition building to break down geographical barriers to solve our shared problems locally, regionally, and statewide.

During 2000, the L&GO Committee reviewed more than 110 bills presented during the legislative session, actively supporting legislation that advocated for fiscal reform and property tax revenue shifts that would benefit cities and counties and advance ABAG policies. The Committee worked extensively on legislation relating to regional housing needs, affordable housing construction, transit village planning, balance of housing and jobs, and smart growth initiatives. Environmental legislation affecting brownfields, congestion, and pollution were analyzed and supported as appropriate. Earthquake preparedness bills related to seismic retrofitting and credits were pursued and co-sponsored.

Many letters of support and opposition were written to members of the Bay Area Legislative delegation, members of legislative committees, Governor Davis, and media regarding legislation and budget proposals. Special ABAG projects like the Bay Trail Project and the Inter-Regional Partnership (IRP) were successfully sponsored, funded and supported after multi-level interaction with legislators and staff.

Efforts were begun to build coalition with state and regional organizations to craft new strategies for more effective legislation regarding fiscal reform and the fiscal dilemma caused by ERAF (Educational Revenue Augmentation Fund) for impact during the 2001-02 legislative session.

Communications

From the beginning of its history as a council of governments, ABAG has explored better and faster ways to communicate to its members and its communities, pioneering on-line technology to connect Bay Area issues to the rest of the state and nation. Improving technology has made ABAG multi-media: the typewriter and simple phone—tools of the sixties—have been replaced by computers, cell phones, digital videos, internet links, and other millennial technology. ABAG publications, reports, and current trends analyses are published, not only as hard copy, but also accessible on our website, where they can be instantly ordered on-line through the Web Store. ABAG's Communications Group generates this public information connection and oversees high impact dissemination through the Internet, conferences, videos, broadcast media, and printed publications.

Internet. AbagOnline **(www.abag.ca.gov),** the agency website has been redesigned to function as a portal to all cities and counties in the Bay Area, as well as the place to access information on ABAG programs, latest research, services and publications, up-to-date trends, and resources related to regional planning, environment, hazardous waste issues, and earthquake research. Participants in ABAG conferences and workshops can register on-line and purchase publications and resources through the ABAG

Continued on next page

Web Store. ABAG was one of the first agencies and council's of government to set up a website and continues to lead the way with its innovations.

Reports: During 2000, ABAG published a series of outstanding reports reflecting innovative research and policy information needed to effect regional change.

- *Theory in Action: A Compendium of Smart Growth Case Studies in the Bay Area and Around the Nation* profiles a variety of innovative smart growth strategies implemented by states, counties, cities, towns, non profit organizations, and businesses around the country.
- *Silicon Valley Projections 2000* includes projections on population and job growth; the housing market; and transportation, education, energy, and environmental issues for Silicon Valley over the next 10 years.
- *Special Conference: San Francisco Bay Area Economy 2000 and 2001* includes reprints of viewgraphs and handouts from a conference on the Bay Area Economy, "Start of a New Century," as well as 2000–2001 short-term economic forecasts.
- *Preventing the Nightmare: Post-Earthquake Housing Issue Papers* contains three papers summarizing issues related to the consequences of housing damage following disastrous earthquakes that are expected to occur in the San Francisco Bay Area.
- *Don't Wing It: Airports and Bay Area Earthquakes* focuses on the absolute need for airports to be functional after earthquakes, examines the vulnerability of Bay Area airports to liquefaction and land-slide access issues, and details improvements and collaborative planning needed for emergency response.
- *The Bay Area Directory* lists comprehensive contact information for the 109 city and county governments in the Bay Area, including contact specifics for elected officials, city/county managers, clerks, planning and public works directors, city/county counsels, finance directors, pub lic safety officials, public information officers, and human resource directors.
- *2001 ABAG Historical Calendar: Celebrating 40 Years of Service* with historical photos and text chronicles the history of ABAG as the first council of governments in California from 1961-2001, highlighting past achievements, current programs, and future projections.

General Assemblies/Conferences: ABAG organizes two annual General Assemblies, one each in the Spring and Fall, which focus on issues that are significant to the Bay Area and are attended by legislators, local elected officials, businesses, media, and regional and state agency representatives.

The Spring 2000 General Assembly "Smart Growth: Moving from Rhetoric to Reality" focused on defining smart growth, demonstrating smart growth techniques and initiatives in the Bay Area and other regions, and discussing smart growth implementation in the Bay Area. Specific topics addressed included how the region can grow smarter, how to overcome public opposition to higher densities, boost the supply of workforce housing, and modify the state tax system to support smart growth.

The Fall 2000 General Assembly "The Gene Age: Bay Area Biotech Boom" assembled local government, bioscience industry, and economic development representatives from around the region to discuss the impact and future of the biotechnology industry in the Bay Area—the home of the oldest and largest biotechnology cluster in the world. The Assembly focused both on how the biotechnology industry affects the Bay Area, particularly in areas of economic growth and the research community, and in turn, how Bay Area issues such as transportation and housing affect the biotechnology industry.

Newsletters: Four newsletters are published periodically throughout the year to serve ABAG members, elected officials, city and county staff, and members of the public. Many interested people subscribe to this free, traditional medium; it is a popular way for them to follow ABAG programs and accomplishments. The newsletters published during 2000 include: *Service Matters*, issued bi-monthly, documented the full scope of ABAG activities; *Power Matters*, issued bi-annually, was distributed to those interested in ABAG POWER, the energy pool for local governments; *Risk Matters*, a quarterly newsletter for ABAG PLAN, the municipal insurance pool, focused on risk management issues; and *The Bay Trail Rider*, distributed quarterly, highlighted the recreational trail project administered by ABAG.

Continued on next page

Communications

Video: Following the successful release of *Stand Up to the Quake-Get Your Home in Shape* produced by ABAG, many requests were received to produce it in other languages. In 2000, Spanish and Vietnamese versions of this earthquake preparedness video on retrofitting single-family homes were developed and distributed throughout the state.

Media Relations: ABAG interacts daily with print, radio, television and Internet news organizations as a major resource for the latest information on regional issues and research, continuing its long history of accessibility. Regular news releases and press advisories were issued throughout the year addressing breakthrough regional planning and research and addressing the latest concerns and policies of our member cities and the elected officials who represent them.

In 2001-02 we will:

Continue to identify and pursue creative ways to present ideas and information to our member jurisdictions.

For further information contact Kathleen Cha at 510-464-7922 or email KathleenC@abag.ca.gov

The groundbreaking for the MetroCenter in March 1982.

Officials (at that time) from left to right: Ralph Bolin, ABAG President and Mayor of Napa; Eugene Garfinkel, BART Board Chair; Keith Bernard, BART General Manager; Bill Hein, MTC Deputy Executive Director; Revan Tranter, ABAG Executive Director; and Bill Lucius, MTC Commissioner.

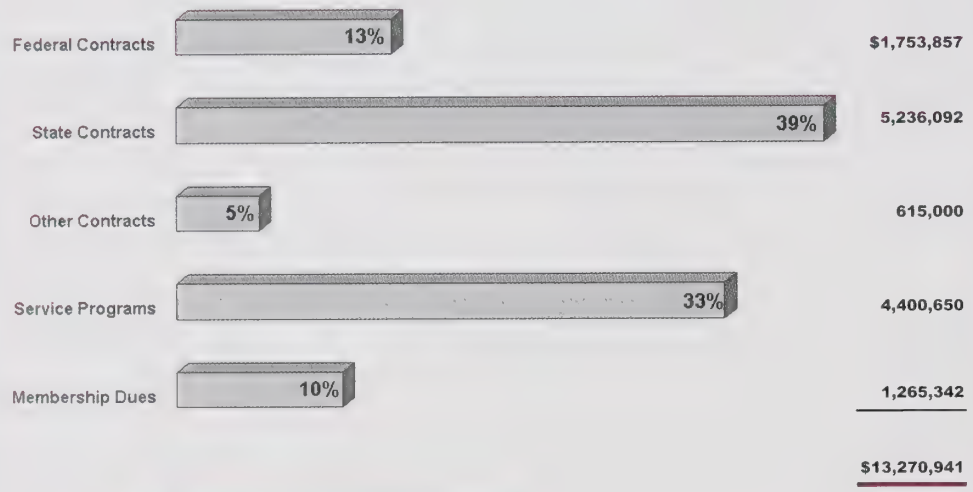
August 1964:

(Left to Right): Warren Schmid, newly appointed ABAG executive director; Newell Case, ABAG Vice President and Walnut Creek Councilmember; Wilbur Smith, first ABAG Executive Director, accepting farewell gift; James P. Kenny, Chairman ABAG Planning Committee and Contra Costa County Supervisor.

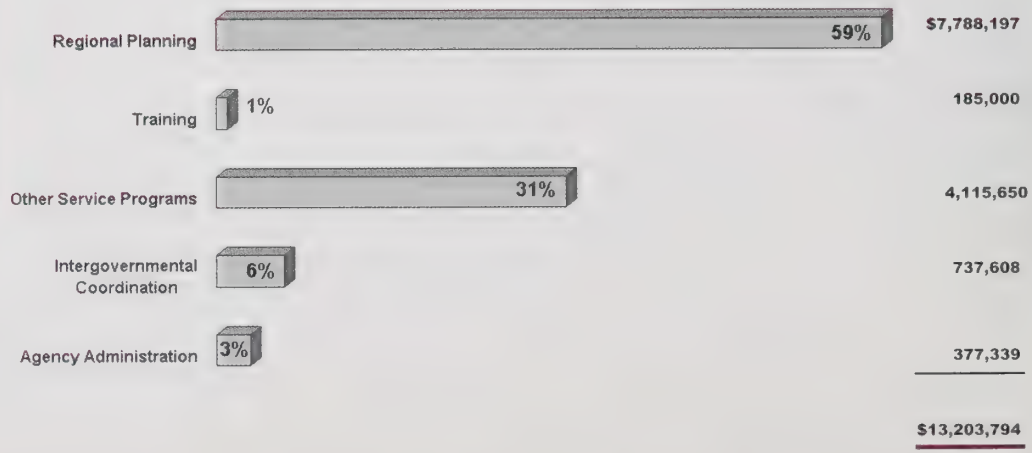
BUDGET HIGHLIGHTS, APPROVED MEMBER DUES AND ORGANIZATION

Fiscal Year 2001-2002 Budget Highlights

Revenues at a Glance



Expenditures at a Glance



Approved Operating Budget Fiscal Year 2001-2002

Revenues and Expenditures Summary
(see next page for details)

	FY98-99 Actual	FY99-00 Actual	FY00-01 Estimated	FY01-02 Proposed
Federal Contracts	1,475,399	1,611,721	1,611,116	1,753,857
State Contracts	1,631,641	2,073,514	5,216,218	5,236,092
Other Contracts	376,243	243,536	244,410	615,000
Service Programs	3,431,332	4,389,076	4,404,414	4,400,650
Membership Dues	1,106,870	1,154,383	1,200,000	1,265,342
Total Revenues	8,021,485	9,472,230	12,676,158	13,270,941
Expenses				
Salaries and Benefits	5,034,363	5,579,996	6,210,000	6,300,000
Consultant Services	1,007,686	968,952	1,153,955	1,512,027
Passthrough	125,518	452,771	3,016,816	3,116,195
Equipment and Supplies	197,725	279,350	250,000	250,000
Outside Printing	156,691	160,903	284,160	284,160
Conference and Meeting	125,161	186,556	180,000	180,000
Depreciation	353,966	338,454	350,000	350,000
Interest	123,092	139,383	140,000	140,000
Building Maintenance	191,631	153,094	174,000	174,000
Utilities	33,054	51,368	60,000	60,000
Insurance	66,714	87,397	85,832	85,832
Postage	80,587	87,241	80,550	80,550
Telephone	68,397	58,790	53,000	53,000
Committee	60,200	46,200	59,500	59,500
Other	374,019	570,400	450,530	558,530
Claims Settlement	125,000	79,271	0	0
Increase (Decrease) in General Fund Equity	(102,319)	232,105	127,815	67,147
Total Expenses and Change in General Fund Equity	8,021,485	9,472,230	12,676,158	13,270,941

Revenues By funding Sources

REVENUES	FY98-99 Actual	FY99-00 Actual	FY00-01 Estimated	FY01-02 Proposed
FEDERAL REVENUES				
EPA - Estuary/Green Business/Dioxins	338,397	326,409	573,857	623,857
EPA - Environ. Training	5,657	0	100,000	100,000
MTC—Federal Transit Administration (FTA)	108,282	122,017	138,272	140,000
MTC—Federal Highway Administration (FHWA)	673,721	918,433	773,993	790,000
MTC—Federal Aviation Administration (FAA)	0	56,957	17,967	0
National Science Foundation (NSF)	94,227	78,454	0	0
National Fish and Wildlife Foundation (NFWF)	225,943	43,776	0	0
US Geological Survey (USGS)	14,729	60,584	7,027	100,000
Housing and Urban Development (HUD)	14,443	5,091	0	0
Subtotal	1,475,399	1,611,721	1,611,116	1,753,857
STATE REVENUES				
Office of Emergency Services (OES)	122,903	78,244	72,000	70,000
OES—Workshops	12,809	37,075	0	0
OES—Transportation	47,560	0	0	0
MTC - Transportation Development Act (TDA)	722,970	774,889	774,908	805,904
Bay Trail Implementation	314,721	674,604	3,117,453	3,270,104
Office of Traffic Safety (OTS)—Driving After Quakes	0	0	56,204	0
Caltrans	0	10,875	68,000	0
Calif. Integrated Waste Management Board (CIWMB)	4,837	85,363	6,500	0
Department of Boating and Waterways (DBW)—Estuary	34,542	38,651	187,510	137,934
Department of Fish and Games (DFG)	36,744	0	0	0
Department of Pesticide Regulation (DPR)—Estuary	0	1,101	35,699	45,000
Regional Water Quality Control Board (RWQCB)	227,082	207,265	216,279	215,150
Housing Needs Determination	105,713	149,736	309,000	320,000
Housing & Community Development (HCD) Inter-region	0	0	346,712	350,000
Univ. of California—Estuary	0	11,247	3,953	0
Cal-EPA	1,760	4,464	22,000	22,000
Subtotal	1,631,641	2,073,514	5,216,218	5,236,092

Revenues by Funding Sources - Continued

REVENUES	FY98-99 Actual	FY99-00 Actual	FY00-01 Estimated	FY01-02 Proposed
OTHER CONTRACTS				
Inter-Regional Partnership	0	10,929	14,071	300,000
BALANCE Foundation	83,023	70,820	70,000	70,000
Bay Area Air Quality Management District (BAAQMD)	20,796	0	0	0
Haz Waste Committee	45,681	52,251	47,077	45,000
Dioxins Project	0	11,192	27,807	0
Environmental Training—ROC	102,767	34,717	0	0
Santa Clara/Palo Alto—SFEP	74,301	49,523	19,382	0
SFEP—SFEI/CALFED	13,823	14,104	16,073	200,000
Pollution Prevention Work Group	22,001	0	0	0
AMBAG Regional Study	0	0	50,000	0
San Leandro Neighborhood	13,851	0	0	0
Subtotal	376,243	243,536	244,410	615,000
SERVICE PROGRAMS				
Data Center	59,396	83,674	65,000	85,000
Publications	36,100	42,609	50,850	50,850
Training	70,954	98,438	170,000	170,000
Financial Services	513,316	904,844	915,766	920,000
Workers Comp	837,125	855,366	904,194	620,000
ABAG PLAN Corp.	1,360,647	1,559,208	1,542,804	1,580,000
Bay Trail Nonprofit	20,426	67,418	40,000	40,000
abagOnline Fees	39,960	15,400	84,800	84,800
Power Purchasing Pool Fees	324,792	458,829	450,000	650,000
Conference Services	27,265	48,742	0	0
Other	141,351	254,548	181,000	200,000
Subtotal	3,431,332	4,389,076	4,404,414	4,400,650
MEMBERSHIP DUES				
ABAG Dues (Local and Cooperating)	1,106,870	1,154,383	1,200,000	1,265,342
Total Revenues	8,021,485	9,472,230	12,676,158	13,270,941

Revenues And Expenditures By program Area

EXPENSES BY PROGRAM AREA		REVENUE SOURCES					
REGIONAL PLANNING	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Member-ship Dues	Total Revenues
Data and Analysis	743,549	428,730	314,819				743,549
Planning Services	869,355	501,270	368,085				869,355
Inter-Regional Partnership	385,000		350,000			35,000	385,000
Bay Trail Implementation	3,372,518		3,270,104		40,000	62,414	3,372,518
SF Estuary/Dioxins	1,410,641	723,857	420,084	200,000		66,700	1,410,641
Earthquake Mitigation	189,634	100,000	70,000			19,634	189,634
Housing	352,000		320,000			32,000	352,000
Haz Waste Committee	49,000			45,000		4,000	49,000
Grasscycle	6,500		0			6,500	6,500
Other Planning	410,000			370,000		40,000	410,000
Subtotal	7,788,197	1,753,857	5,113,092	615,000	40,000	266,248	7,788,197
TRAINING							
Training Center	185,000				170,000	15,000	185,000
Conference Services	0				0		0
Subtotal	185,000	0	0	0	170,000	15,000	185,000
OTHER SERVICE PROGRAMS							
abagOnline	114,800				84,800	30,000	114,800
Power Purchasing Pool	710,000				650,000	60,000	710,000
Data Center/Publications	135,850				135,850		135,850
Financial Services	940,000				920,000	20,000	940,000
ABAG PLAN Corp.	1,600,000				1,580,000	20,000	1,600,000
Workers' Compensation	615,000				620,000	15,000	635,000
Subtotal	4,115,650	0	0	0	3,990,650	145,000	4,135,650
INTERGOV. COORDINATION							
Communications Group	537,565					537,565	537,565
Intergov. Coordination	135,000		123,000			12,000	135,000
Legislation	65,043					65,043	65,043
Subtotal	737,608	0	123,000	0	0	614,608	737,608
AGENCY ADMINISTRATION	377,339				200,000	224,486	424,486
Total	**13,203,794**	**1,753,857**	**5,236,092**	**615,000**	**4,400,650**	**1,265,342**	**13,270,941**

Approved ABAG Membership Dues

JURISDICTION	POPULATION 01/01/2000	2000-2001 ADOPTED DUES	2001-2002 PROPOSED DUES
COUNTY OF ALAMEDA	1,454,300	$98,045	$103,304
Alameda	73,700	$9,851	$10,312
Albany	17,850	$2,658	$2,767
Berkeley	109,500	$14,005	$14,607
Dublin	32,500	$4,113	$4,791
Emeryville	7,300	$1,267	$1,309
Fremont	208,000	$22,084	$23,238
Hayward	129,600	$15,626	$16,410
Livermore	74,300	$9,914	$10,390
Newark	43,050	$5,980	$6,249
Oakland	402,100	$34,210	$35,708
Piedmont	11,650	$1,841	$1,910
Pleasanton	65,900	$8,743	$9,291
San Leandro	76,700	$10,141	$10,704
Union City	67,200	$8,882	$9,461
COUNTY OF CONTRA COSTA	930,000	$66,115	$69,621
Antioch	84,500	$10,908	$11,725
Brentwood	23,100	$2,964	$3,492
Clayton	11,350	$1,775	$1,868
Concord	114,900	$14,488	$15,091
Danville	40,500	$5,601	$5,896
El Cerrito	23,850	$3,462	$3,596
Hercules	19,550	$2,858	$3,001
Lafayette	24,350	$3,522	$3,665
Martinez	37,050	$5,163	$5,420
Moraga	17,000	$2,526	$2,649
Oakley	26,000	$3,755	$3,893
Orinda	17,450	$2,605	$2,711
Pinole	18,650	$2,771	$2,877
Pittsburg	54,400	$7,321	$7,785
Richmond	94,400	$12,457	$13,021
San Pablo	26,850	$3,854	$4,010
San Ramon	45,700	$6,239	$6,615
Walnut Creek	64,700	$8,693	$9,133

JURISDICTION	POPULATION 01/01/2000	2000-2001 ADOPTED DUES	2001-2002 PROPOSED DUES
COUNTY OF MARIN	249,700	$24,821	$25,917
Belvedere	2,320	$607	$621
Corte Madera	9,100	$1,506	$1,557
Fairfax	7,200	$1,253	$1,295
Larkspur	11,950	$1,888	$1,951
Mill Valley	14,100	$2,173	$2,248
Novato	48,950	$6,644	$7,064
Ross	2,310	$607	$619
San Rafael	54,800	$7,497	$7,837
Sausalito	7,825	$1,340	$1,381
Tiburon	8,900	$1,476	$1,530
COUNTY OF NAPA	127,000	$15,359	$16,176
American Canyon	9,375	$1,526	$1,595
Calistoga	4,950	$954	$984
Napa	71,400	$9,448	$10,011
St. Helena	6,225	$1,110	$1,160
Yountville	3,770	$797	$821
CITY & COUNTY OF SAN FRANCISCO			
County	801,400	$58,338	$61,360
City		$58,338	$61,360
COUNTY OF SAN MATEO	730,000	$54,156	$56,773
Atherton	7,525	$1,300	$1,340
Belmont	26,150	$3,768	$3,913
Brisbane	4,060	$749	$861
Burlingame	29,500	$4,193	$4,376
Colma	1,290	$470	$478
Daly City	104,600	$13,599	$14,167
East Palo Alto	25,100	$3,695	$3,768
Foster City	30,900	$4,379	$4,570
Half Moon Bay	11,300	$1,788	$1,861
Hillsborough	11,700	$1,841	$1,917
Menlo Park	31,800	$4,492	$4,694
Millbrae	21,400	$3,170	$3,257

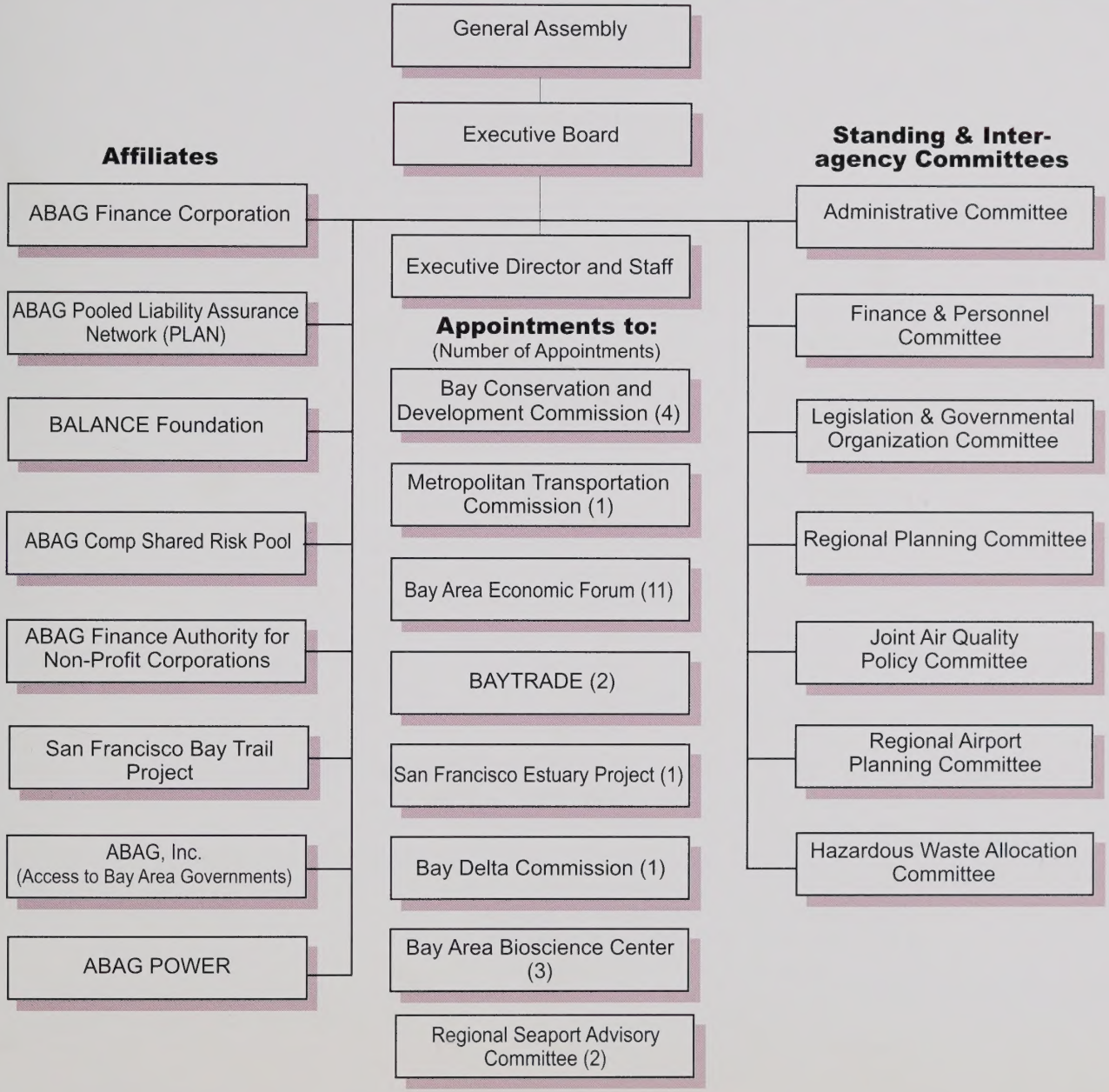
Approved ABAG Membership Dues

JURISDICTION	POPULATION 01/01/2000	2000-2001 ADOPTED DUES	2001-2002 PROPOSED DUES
Pacifica	41,050	$5,708	$5,972
Portola Valley	4,620	$910	$938
Redwood City	78,000	$10,292	$10,875
San Bruno	41,750	$5,827	$6,069"
San Carlos	28,950	$4,120	$4,300
San Mateo	95,400	$12,494	$13,152
So. San Francisco	62,600	$8,315	$8,859
Woodside	$5,650	$1,057	$1,081
COUNTY OF SANTA CLARA	1,736,700	$115,471	$121,446
Campbell	40,850	$5,595	$5,945
Cupertino	52,900	$6,631	$7,610
Gilroy	40,150	$5,488	$5,848
Los Altos	28,600	$4,087	$4,252
Los Altos Hills	8,300	$1,396	$1,447
Los Gatos	30,450	$4,319	$4,508
Milpitas	65,300	$8,743	$9,212
Monte Sereno	3,470	$757	$779
Morgan Hill	33,100	$4,538	$4,874
Mountain View	76,000	$10,115	$10,613
Palo Alto	61,500	$8,353	$8,715
San Jose	923,600	$65,664	$69,210
Santa Clara	102,900	$13,470	$14,015
Saratoga	31,300	$4,452	$4,625
Sunnyvale	133,200	$16,075	$16,733
COUNTY OF SOLANO	399,000	$33,605	$35,509
Benicia	29,000	$4,113	$4,307
Dixon	15,550	$2,306	$2,449
Fairfield	95,300	$12,280	$13,139
Rio Vista	4,850	$878	$970
Suisun City	27,250	$3,854	$4,065
Vacaville	91,500	$11,903	$12,642
Vallejo	114,700	$14,341	$15,073
COUNTY OF SONOMA	450,100	$36,916	$38,791
Cloverdale	6,425	$1,107	$1,188
Cotati	6,825	$1,203	$1,243
Healdsburg	10,450	$1,629	$1,744
Petaluma	53,000	$7,157	$7,602
Rohnert Park	39,950	$5,621	$5,820
Santa Rosa	142,000	$16,575	$17,522
Sebastopol	8,025	$1,350	$1,409
Sonoma	9,400	$1,532	$1,599
Windsor	21,050	$3,010	$3,209
TOTALS		$1,190,979	$1,253,342

DUES RATES

	Adopted	Proposed
Frist 50,000	0.13287	0.13818
Second 50,0000.	0.12587	0.13091
Next 100,0000.	0.08625	0.08970
Remaining Pop.	0.06177	0.06424

ABAG Organizational Structure



ABAG Affiliated Entities

Name	Year Started	Purpose	Assets ($000's) 6/30/00	Revenue ($000's) FY 99/00	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	92	25		ABAG F&PC	501(c)(4)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services.	31,754	7,077	30	Separate	501(c)(4)
BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Economy and the Environment)	1987	Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic and the development and protect the environment.	156	166	N/A	ABAG Pres, Vice Pres. and one other director	501(c)(3)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provide workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services.	3,073	1,211	6	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	648	442	22	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	45	47	27	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	106	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity on behalf of local governments and special districts in Northern California.	8,429	37,219	68	Separate	JPA

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ABAG IS

A PARTNERSHIP OF 99 CITIES AND 9 COUNTIES CREATED TO PROVIDE INNOVATIVE SOLUTIONS, COST EFFECTIVE SERVICES AND THE LEADERSHIP NEEDED TO TRANSCEND LOCAL BOUNDARIES AND ADDRESS THE REGIONAL ECONOMIC, SOCIAL AND ENVIRONMENTAL CHALLENGES OF THE SAN FRANCISCO BAY AREA.

ABAG OFFICERS

Supervisor William J. Carroll
President

Councilmember Gwen Regalia
Vice President

Richard Spees
Immediate Past President
Councilmember, City of Oakland*
*Councilmember Spees replaces Alameda Co. Supervisor Mary King as Immediate Past President, due to Supervisor King's Jan. 2001 retirement.

ABAG MANAGEMENT

Eugene Y. Leong
Executive Director

Patricia M. Jones
Assistant Executive Director

GRAPHIC DESIGN

Victoria Rutherford

April 20, 2001

INSTITUTE OF GOVERNMENTAL STUDIES LIBRARY
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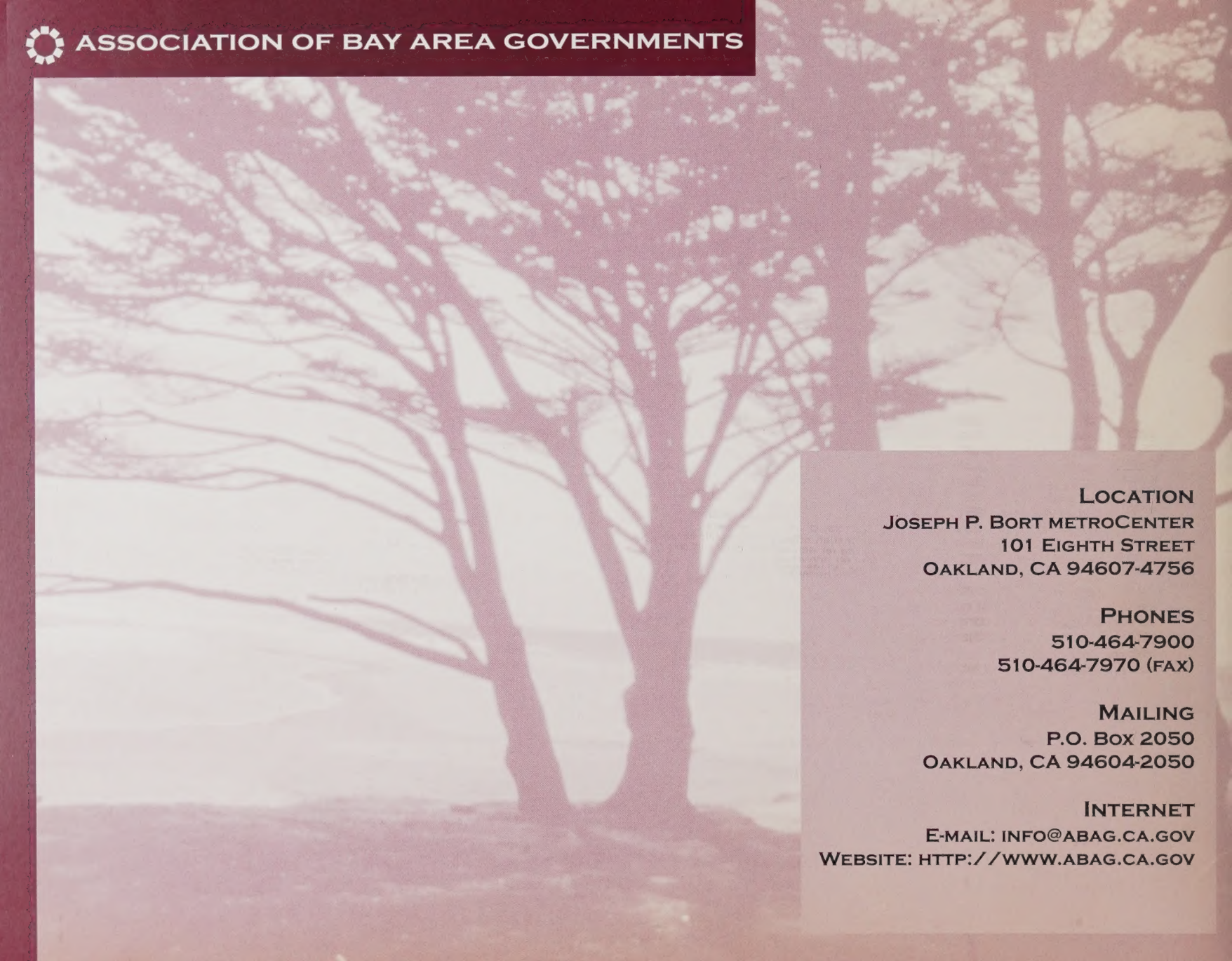

ASSOCIATION OF BAY AREA GOVERNMENTS

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